VA San Diego Healthcare System "Best Practices"

(Clinical Informatics as a Tool for Improving Performance and Changing Behaviors)

Robert M Smith, MD 3-8-2011

VHA: the 50,000 foot view

- 150+ Medical Centers across the USA
- 800+ 600 satellite outpatient clinics
- Organized into 22 regional networks (VISNs)
- Approximately 6 million veteran users
- Outpatient visits per year: 50M
- Admissions per year: 550k
- Primary Missions are:
 - Patient Care
 - Medical Research
 - Medical Education
- Salaried staff physician model

VistA Usage

- I.IB orders, IM/day
- 200M Images, 350k/day
- 500M Documents, 500k/day
- 500M Medication admin via BCMA, 500k/day
- 700M Vitals, 600k/day
- IM lab results /day
- 200M Outpatient Rx's dispensed/year

EHR functionalities

- Provider Order Entry
- Charting and record review
 - structured and unstructured entry
 - linkages to decision support tools
- Consult/request management
- Results reviewing
- Alert management
- Role, patient, and disease-specific reminders
- Panel-based view and query
- Records Retrieval from other systems (VHA-wide and DOD); nascent data-sharing with private sector (NHIN-KP)
- Image viewing
 - Radiology
 - Other clinical images
 - Scanned documents

CPRS – our EMR

- One centrally-developed application, "CPRS" (Computerized Patient Record System)
- A Delphi view of a Mumps Database
- Built upon component results-reporting systems of laboratory, pharmacy, radiology over 24 years
- "Complete" GUI EMR only since Feb 1998
- Many iterations currently on version 26
- "Next Generation" EMR (web-xml based) under development
- Additional partner applications all grouped together under the umbrella of "VistA"

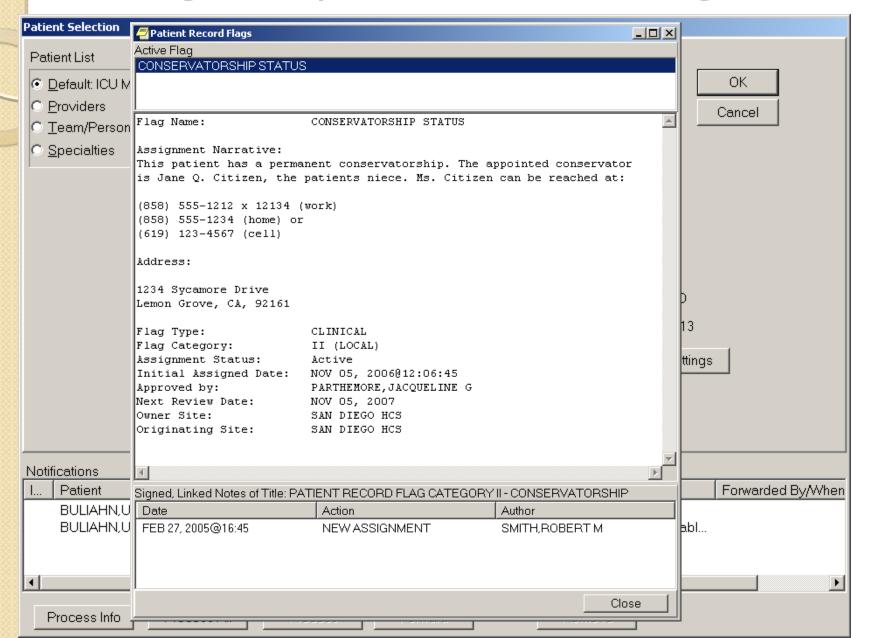
VA San Diego Milestones 1999-2011

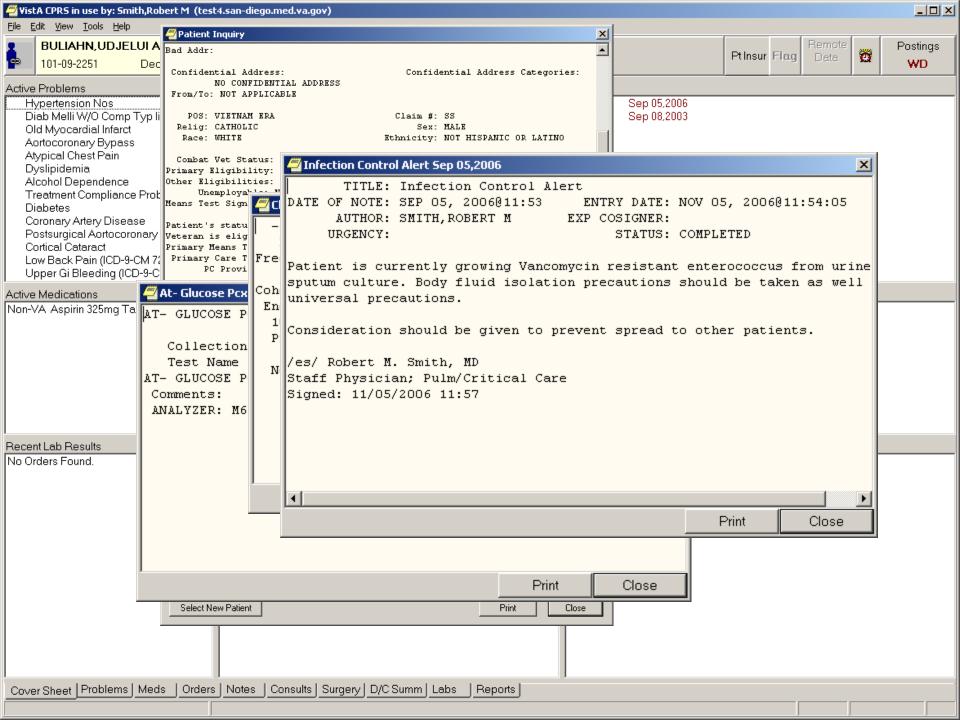
- 1998: EMR with Graphical Interface on-line and in use
- 1999: Implementation of on-line documentation and resulting
- 2000-onward: Progressive implementation of automated reporting systems to track safety and performance-related information (e.g. DNR use, restraint use, quality indicators, others)
- 2001: Mandated On-line provider order entry (with all that entails)
- 2001: Bar-Coded Medication Administration (BCMA)
- 2002: System-wide PACS implementation for all imaging
- 2003: Deployment of on-line "Patient Event Reporting System"
- 2004-onward: Provider Report cards using automated reporting systems
- 2004-2005: Bidirectional Health Information sharing between VA/DOD
- 2005: Care Management Software; On-line e-signed patient consent
- 2009-2010: Bidirectional Information Exchange with KP (pilot for NHIN/VLER)

Implementation of an Electronic Medical Record and Quality/Safety

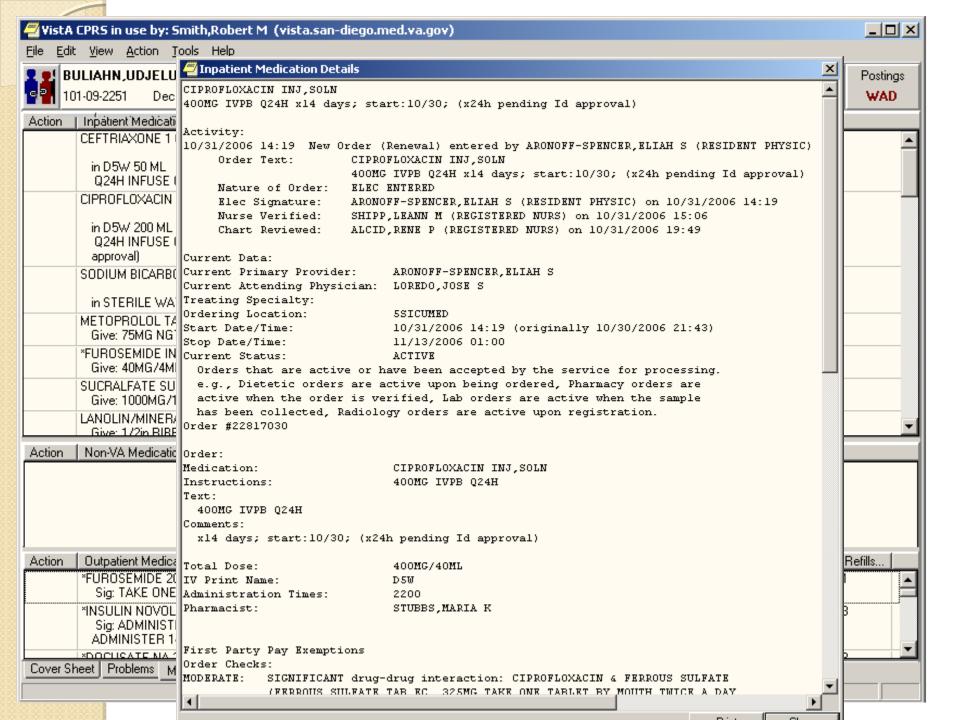
EMR Feature	Potential beneficial effect	VASDHS Status		
Order entry	Bring needed data to attention at time of order; eliminate transcription error	Mandatory use by all providers		
Order sets/quick orders	Pick lists influence ordering selection and standardize care processes	Growing use: antimicrobials, heparin, PCA, ICU drips, restraints		
Order checks	Reduce errors, warn of possible adverse outcomes, document exceptions	Allergy, drug-drug, dupl. drugs, others in use		
Clinical Reminders	Increase patient specific compliance with care guidelines, prompt for needed care	Point of Care prompts for multiple preventive and chronic care topics in use		
View alerts	Focus attention on abnormal results or documents requiring review, prompt for signature, etc	Broad use.		
Electronic notes	Improve note availability and accessibility	Required of all staff and extensively used-essentially all visits have on- line documentation		
Note templates	Guide appropriate documentation	Broad use, including clinical note templates		
Overall	Standardize care delivery processes, allow automated tracking of quality outcomes	Benefits realized and continuing to accrue!		

Configurable patient selection dialog

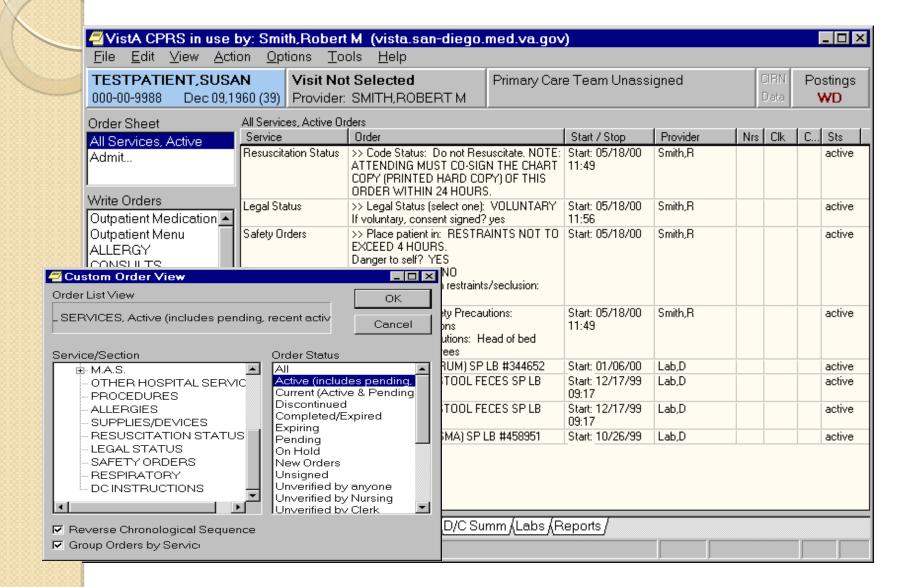


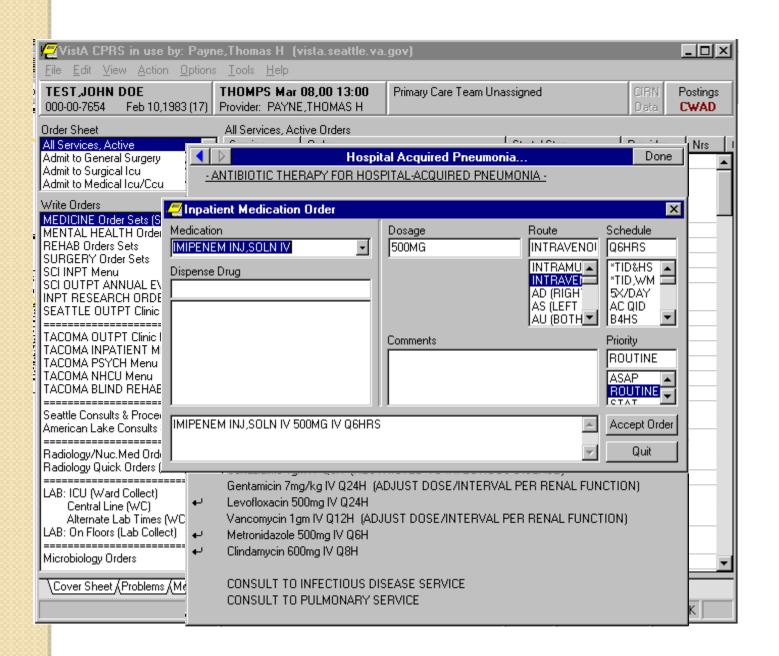


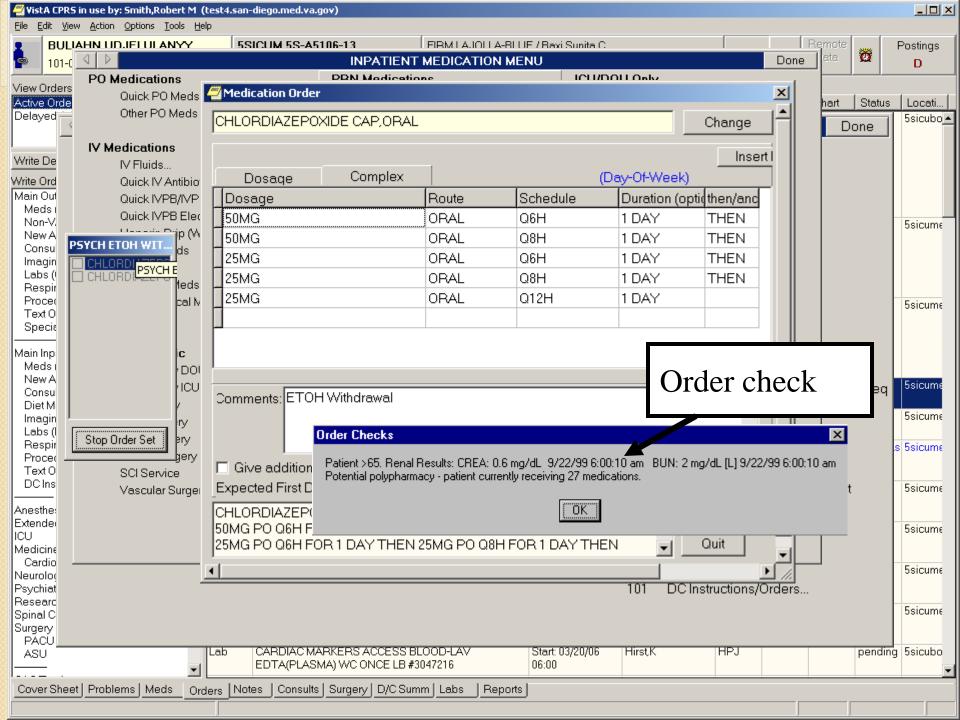
☑ VistA CPRS in use by: Smith,Robert M(test4.san-diego.med.va.gov)										
<u>File Edit View Action Too</u>	ols <u>H</u> elp									
BULIAHN, UDJELUI	BULIAHN,UDJELUI ANYY		FIRM LAJOLLA-BLUE / Baxi, Sunita C		Del	Remote ns. Flag Data	Postings			
101-09-2251 Dec 2	1,1943 (62)	Provider: SMITH,ROBERT M	Attending: Maisel,Alan		FU	rist riay Data	NEW D			
View options	Active P	roblems (16 of 16)					·			
Active Stat.		Description			.ast Upda	Provider	Service			
Both active and inactive	Α	DIAB MELLI W/O COMP TYP II		Ju	ul 01 1999	Sheldon,Elana L	Medical Service			
	Α	OLD MYOCARDIAL INFARCT		Ju	ul 01 1999	Sheldon,Elana L	Medical Service			
	Α	AORTOCORONARY BYPASS	Ju	ul 01 1999	Sheldon,Elana L	Medical Service				
New problem	A	Atypical Chest Pain Daily CP x 7 years yet normal LV Pain relieved by Vicodin. Patient had over 20 cardiac catl	Ju	ul 01 1999	Felicio,Leda S					
A A		Dyslipidemia		Ju	ul 01 1999	Felicio,Leda S				
		HYPERTENSION NOS		Ju	ul 01 1999	Chludzinski,Paula I	Medical Service			
		Alcohol Dependence States: no narcotics given for CF	Α	pr 04 2002	Felicio,Leda S					
		Treatment Compliance Problem Requests narcotics for chest pai Metoprolol refill last obtained 8 m Diltiazem refill last obtained 5 mo Simvastatin last obtained 8 mont Nitropatch refill last obtained 6 m	ionths ago nths ago hs ago	A	pr 04 2002	Felicio,Leda S				
7	A	Diabetes Last refill of metformin obtained 6	6 months ago	A	pr 04 2002	Felicio,Leda S				
	Α	Coronary Artery Disease	А	pr 04 2002	Felicio,Leda S					
	A	Postsurgical Aortocoronary Bypass St Four vessel bypass in 1/1993 Repeat 4 vessel bypass in 8/19		A	pr 04 2002	Felicio,Leda S				
A		Cortical Cataract	N	ov 01 2002	Kirby,Brooke S	Ophthalmology				
		Low Back Pain (ICD-9-CM 724.2)		А	pr 11 2003	Baxi,Sunita C	Medical Service			
		Upper GI bleeding (ICD-9-CM 578.9)		А	pr 11 2003	Baxi,Sunita C	Medical Service			
		Coronary Artery Disease (ICD-9-CM 41	А	pr 01 2004	Baxi,Sunita C	Medical Service				
	Α	Syncope (ICD-9-CM 780.2) Apr 14			pr 14 2005	Krummen,David	Medical Service			
Cover Sheet Problems Med	ls Orders	S Notes Consults Surgery D/C	Summ Labs Reports							

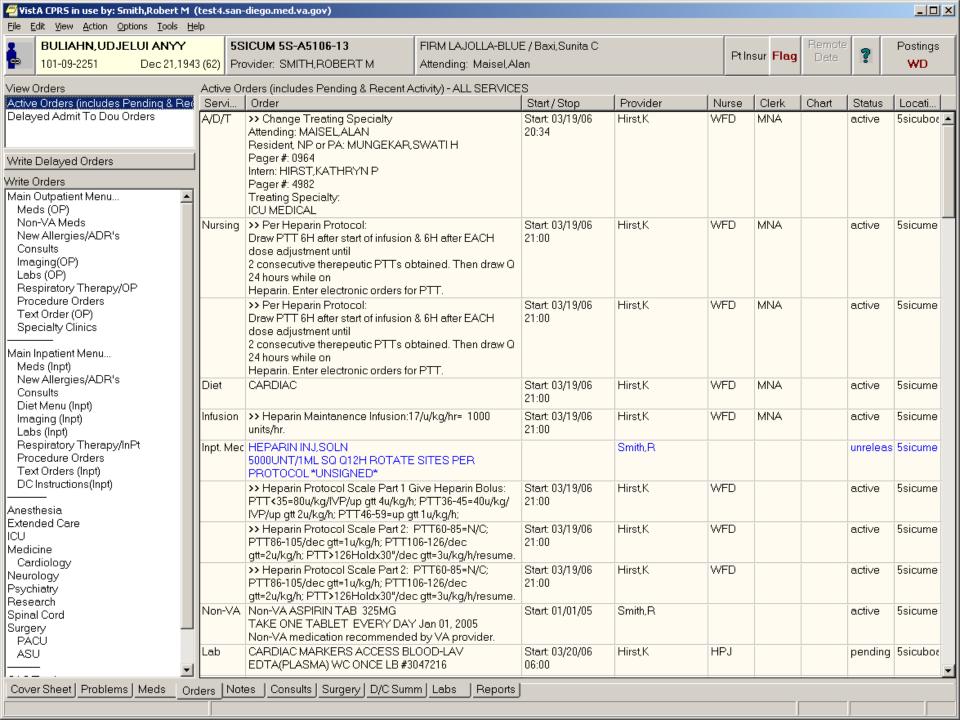


Tools for efficient retrieval of information: order display groups









Lessons Learned

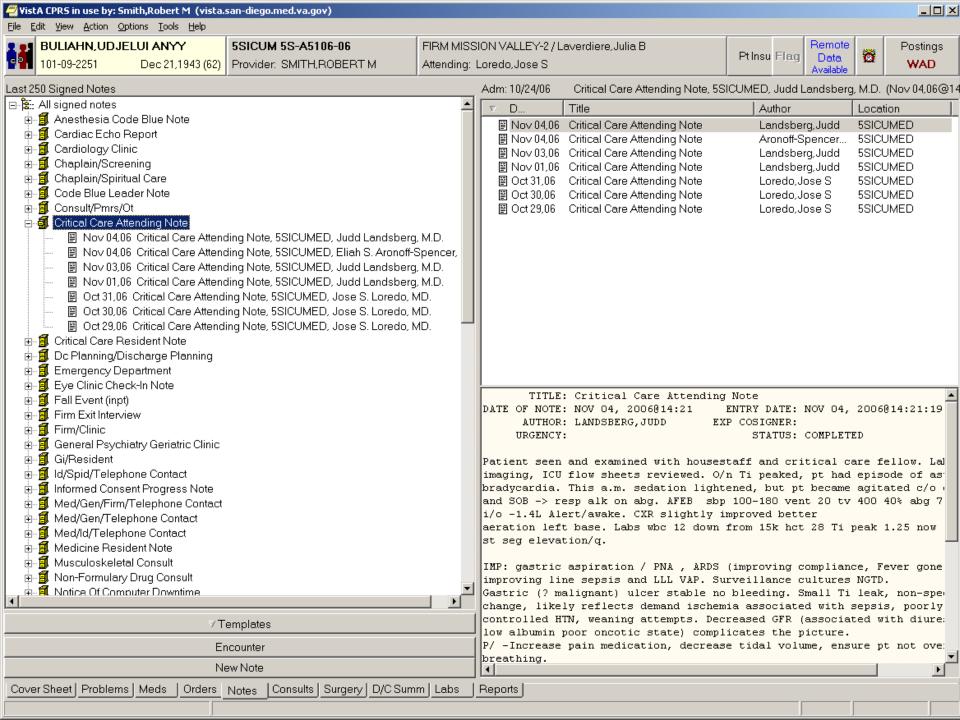
- Automated order entry is a sustainable method for influencing ordering behavior
- An effective order entry system should provide extensive order configuration tools
- Substantial work is needed to optimize ordering systems (both to make them effective and to obtain provider buy-in)
- A multidisciplinary effort is needed to assure that all problems/concerns/issues are considered

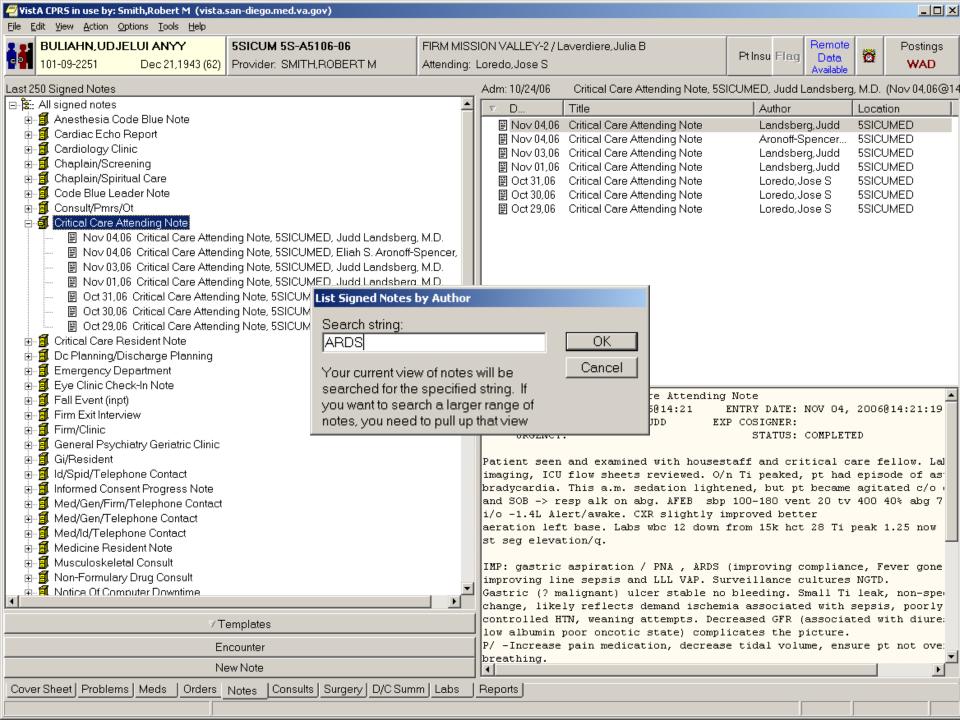
Other EMR safety features: availability and display of information

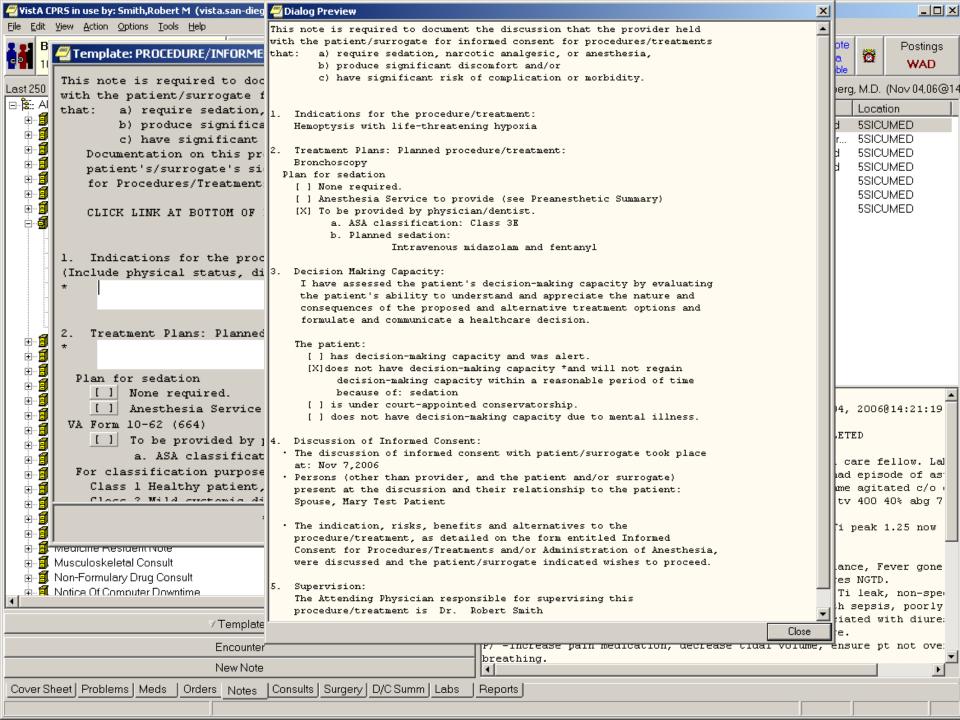
- Legible notes and orders
- Consolidation of important components of record
- Accessible from multiple locations
- Accessible by multiple providers
- Elimination of transcription error with provider order entry
- Cover sheet displays pertinent data, for example, eligibility, vital signs, immunizations, location of patient, next appointment, Next of kin, address and phone number easily available
- Ability to obtain data from remote sites (both outlying clinics and other national centers)

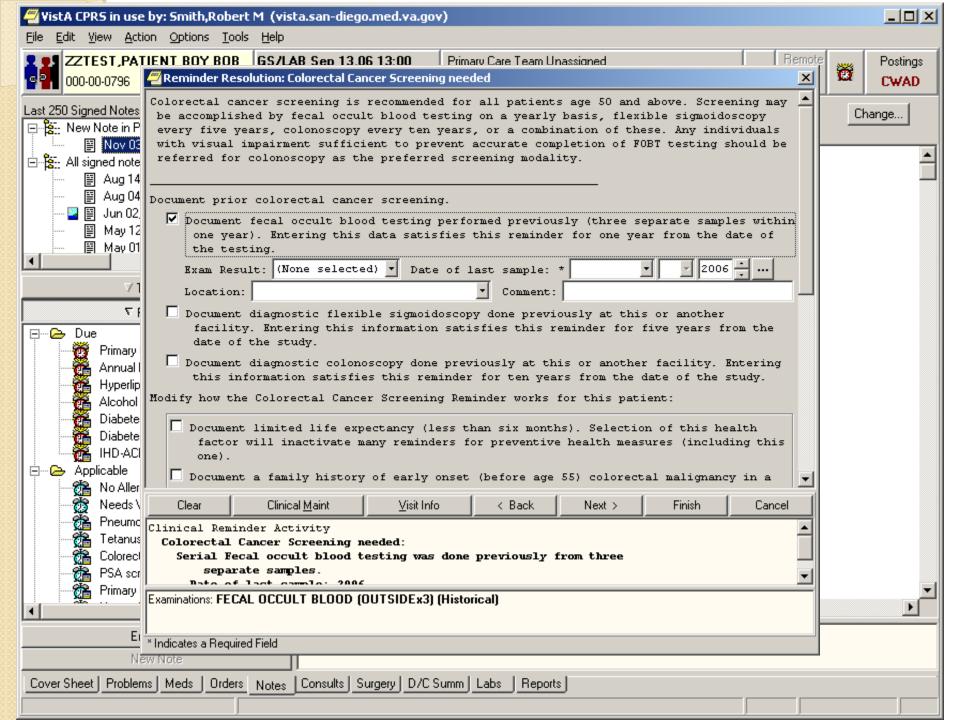
Narrative Documentation – outline

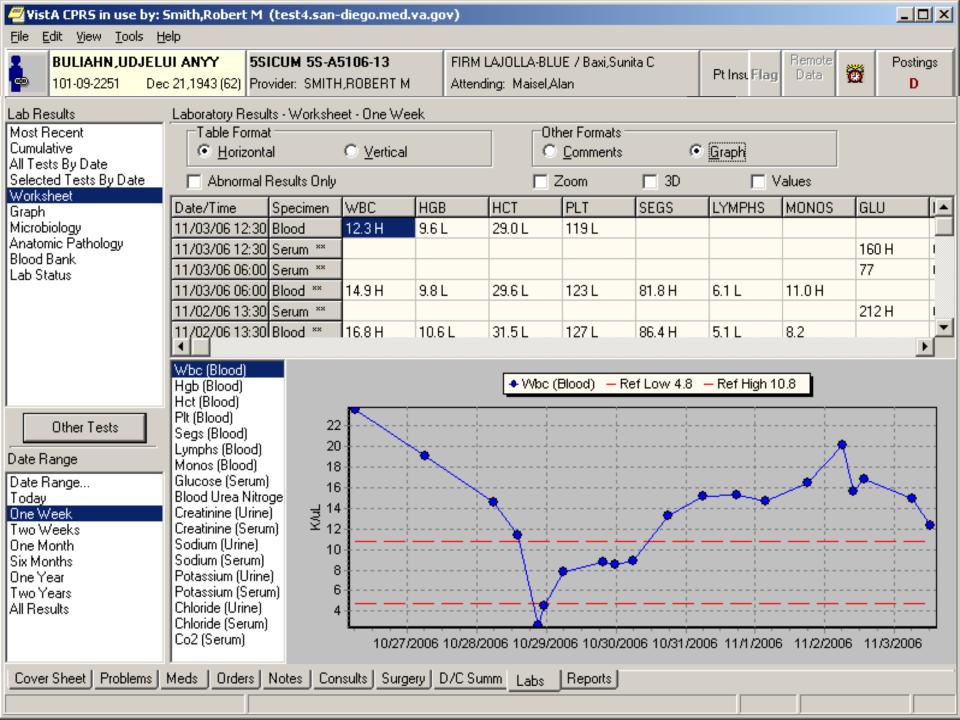
- Simple templates
 - Linked to notes
 - Patient data objects
 - Starting templates for notes in progress
- Interactive dialogs
 - Controls
 - Branching logic
- Saving data as well as text
- Links to reference sources
- Linking notes to consults / procedures
- Actions as a byproduct of documentation
- Images linked to templates
- Templates on the fly

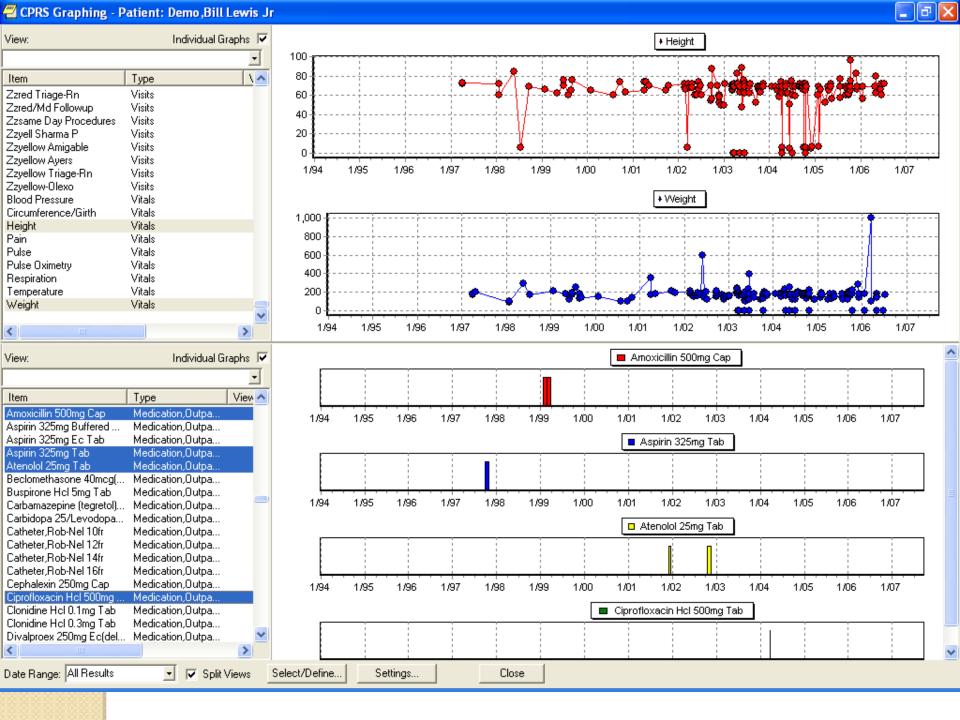


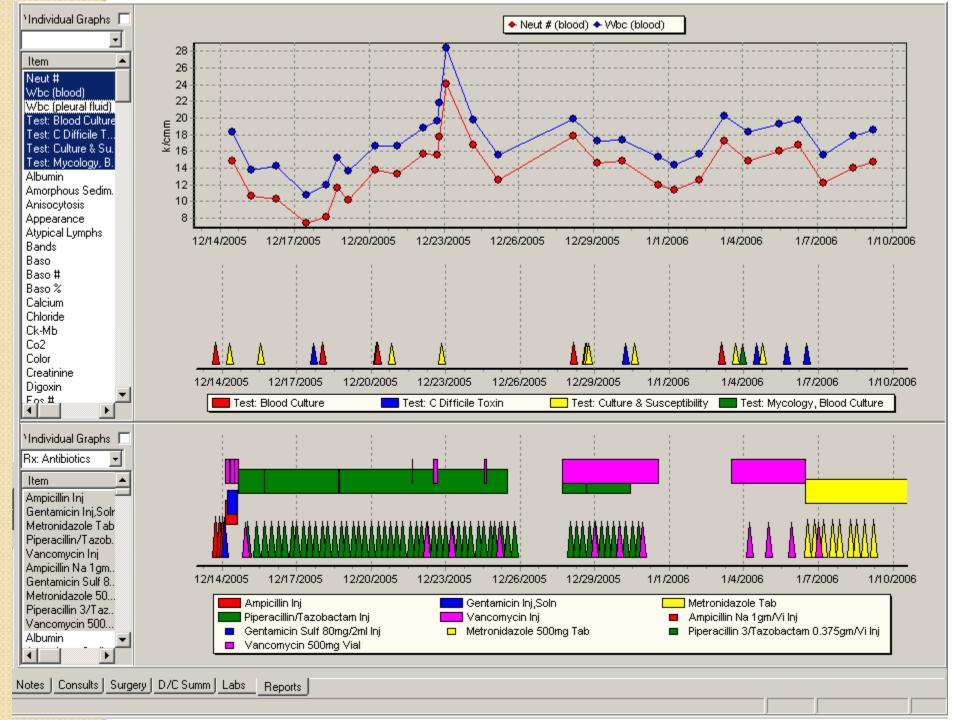


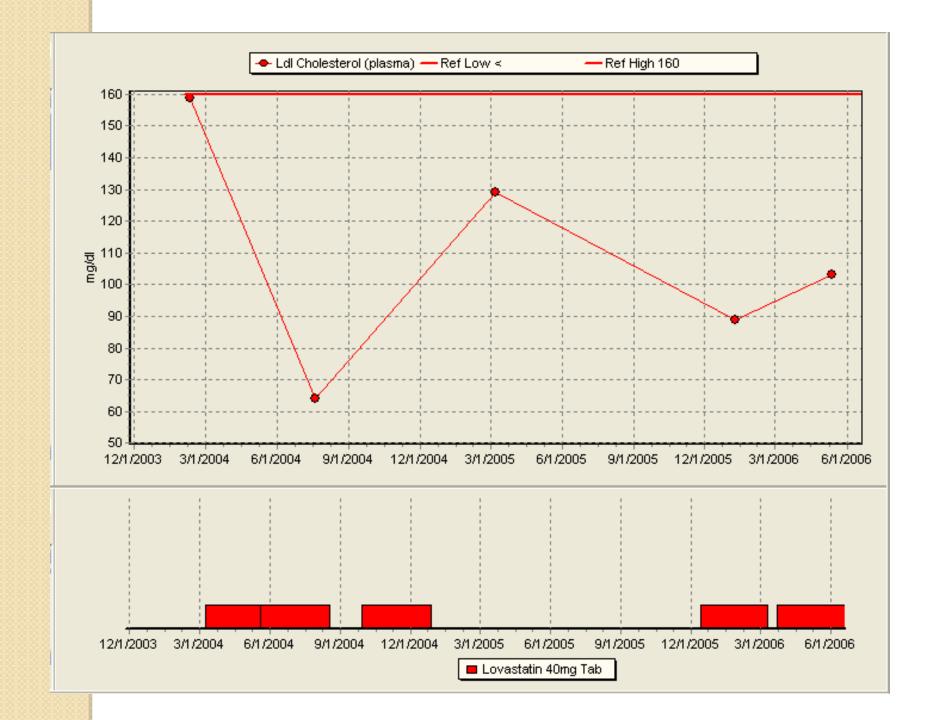








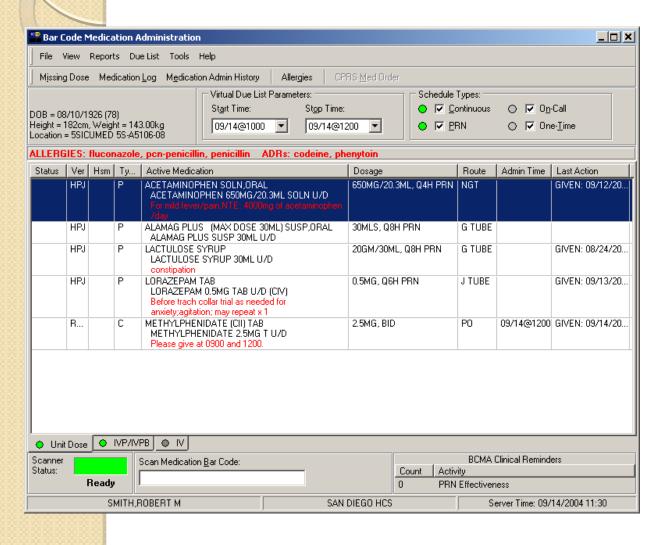




Bar Code Medication Administration Processes

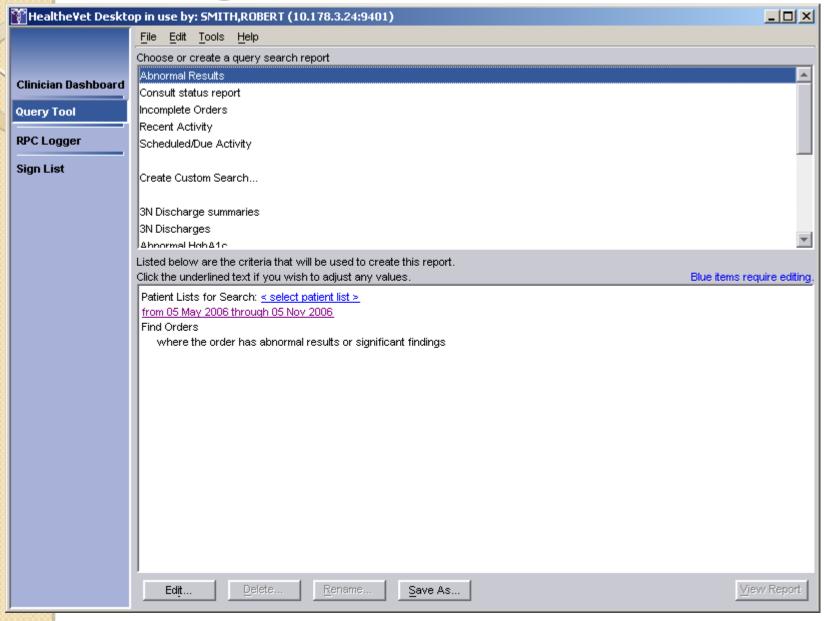
- Wireless computers/carts deployed in all inpatient areas (devices chosen with user input)
- Nurse scans wristband and validates patient identity
- Virtual Due List is displayed
- Medication is scanned and matched to the due list
- If dose is missing, an automated missing dose request can be generated
- Each medication is automatically validated for:
 - Medication ordered
 - Dosage, Route Dosage, Route
 - Timeliness
- Administrative tools used for tracking processes including timeliness of administration, etc.

Bar Code Medication Administration



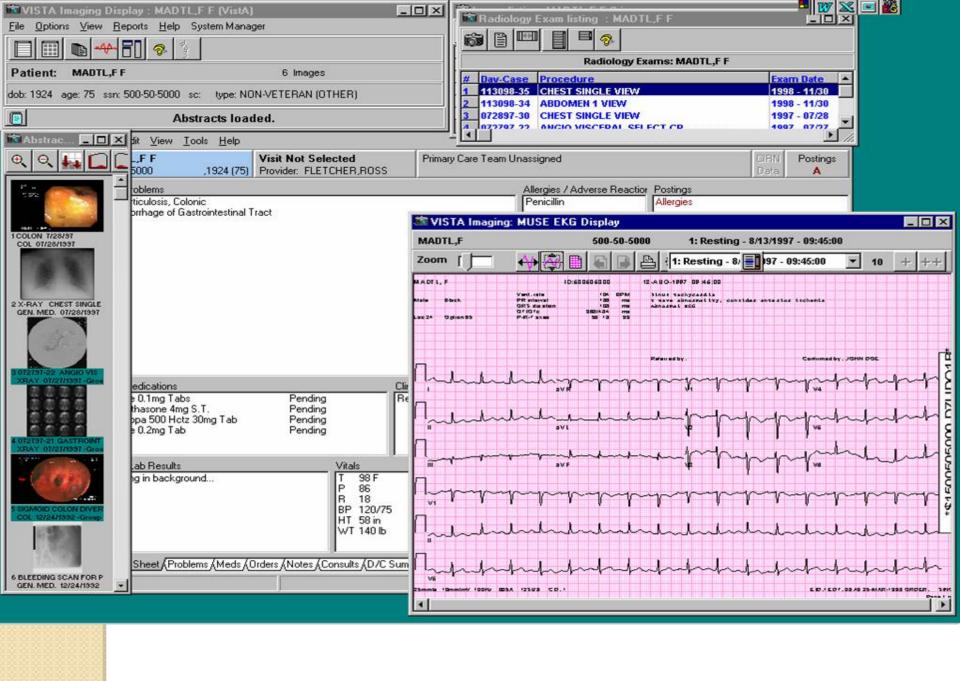
- Scan the Wristband
- 2. Scan the medication
- 3. Autuomatic match to virtual "due" list against correct medicaction, time, dose, and route with audible and visual confirmation of appropriateness of administration.

Panel Management Tools



Integrated Technology Projects

- VistA Imaging (scanned images; ECGs, endoscopy and other clinical images) available at any workstation
- Full PACS implementation with radiology, nuclear medicine, and ultrasound images available on-line at any work-station
- Full interconnectivity of all local VA facilities
- Access to clinical records from any VA facility nationwide
- Off-site access to full suite of clinical applications for on-call MD staff



Los Angeles Times January 22,

2003

Hospital Heeds Doctors, Suspends Use of Software

• Cedars-Sinai physicians entered prescriptions and other orders in it, but called it unsafe.

Cedars-Sinai Medical Center, the largest private hospital in the West, is suspending use of a multimillion-dollar computerized system for doctors' orders after hundreds of physicians complained that it was endangering patient safety and required too much work.

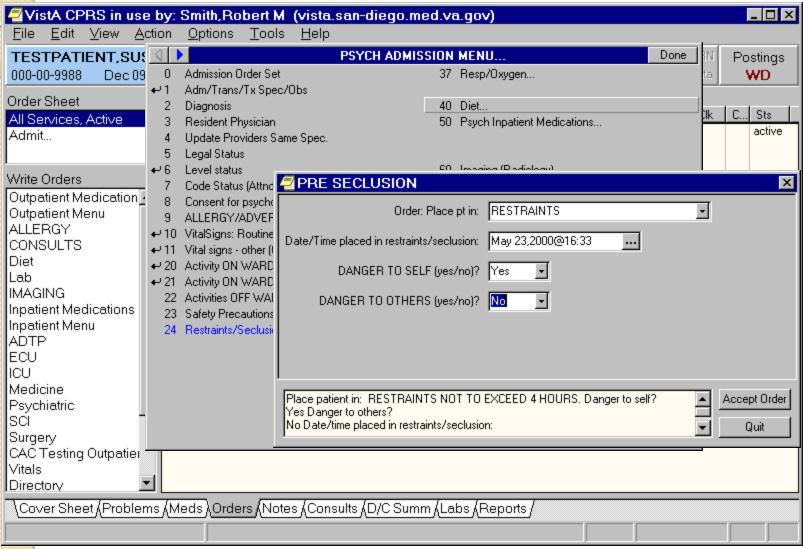
Ironically, the computer software was designed to do the opposite: Reduce medical errors, allow doctors to track orders electronically, and warn them about dangerous drug interactions and redundant laboratory work.

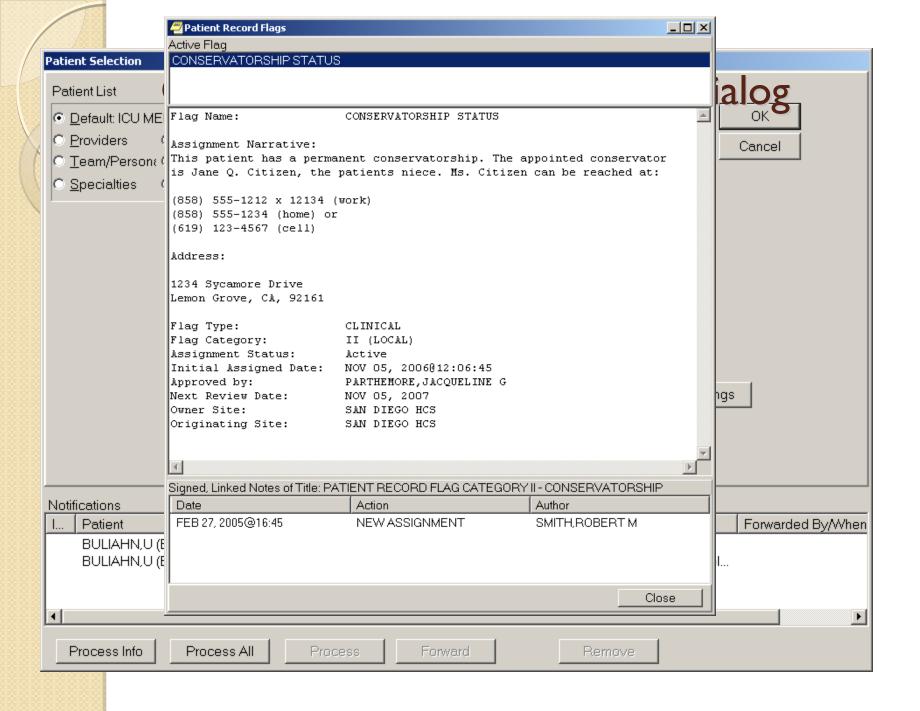
But, from the start of its rollout in October, the Patient Care Expert program, dubbed PCX, has been plagued with problems, many doctors said. ...

...This week, Cedars-Sinai suspended the ordering system after more than 400 physicians confronted hospital administrators at a tense staff meeting Friday. The doctors voted nearly unanimously to urge the hospital to halt the system until the problems are fixed.

More than a dozen Cedars-Sinai physicians interviewed by The Times said they experienced problems ordering medication, tests and supplies using the PCX software. One patient with heart failure did not receive the pills his physician ordered until he mentioned it to a nurse. Another patient did not receive a walker until three days after it was ordered. A baby was given local anesthetic for a circumcision one day early.

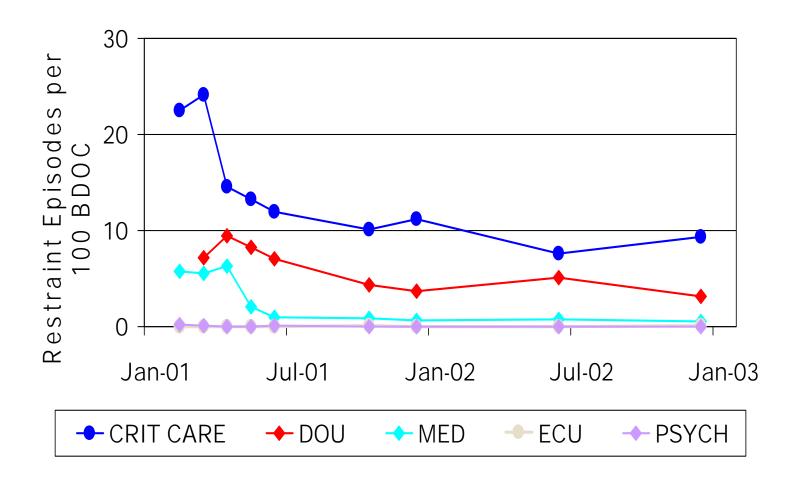
Tools for efficient retrieval of information: order display groups





DOES IT ACTUALLY HELP???

Restraint Use Reduction



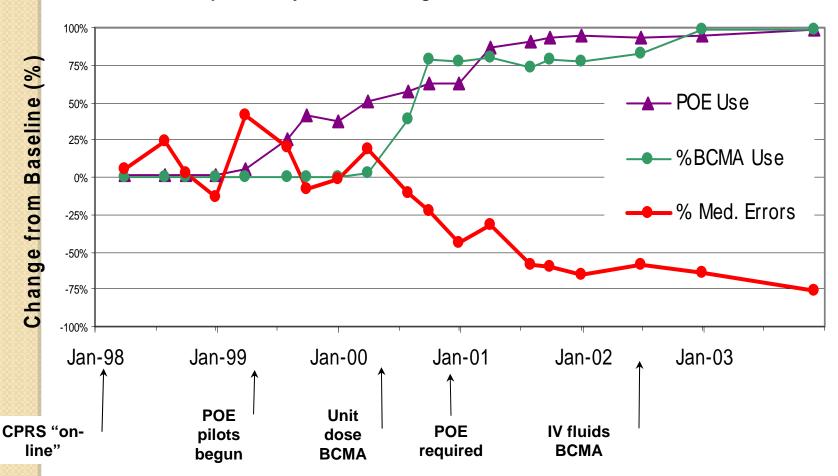
56% overall reduction in restraint use through scripted orders, documentation templates, and automated reporting to leadership

Sample daily report for managers:

Restraint / Seclusion / DNR Report (last 72 hrs)									
	Date/	Time Report R	un: MAR 13,2003@15:2	21:40					
				ORDER					
PATIENT NAME	L4SSN	ROOM Bed#	TOT HRS	ACTIVE?	# ORDERS				
RESTRAIN	TS (PSYC	HIATRIC)							
PATIENT, 11	7042	2S-B2166-08	4	N	1				
PATIENT, 3	9384	2S-B2170-10P	14	N	4				
SI	ECLUSION	1							
PATIENT, 11	7042	2S-B2166-08	4	N	1				
PATIENT, 4	9384	2S-B2170-10P	4	N	1				
RESTRAII	NTS (NON	-PSYCH)							
PATIENT, 16	4227	3N-B3349-12	18	N	1				
PATIENT, 14	5910	5E-C5244-09	37	Υ	2				
PATIENT, 7	0110	5S-A5106-01	24	Υ	1				
PATIENT, 12	3168	5S-A5106-04	24	Υ	1				
PATIENT, 6	6889	5S-A5106-08	24	Υ	1				
PATIENT, 15	0633	5S-A5106-10	52	Υ	3				
PATIENT, 0	9354	5S-A5106-11	67	Υ	3				
PATIENT, 1	7946	5S-A5106-13	180	Υ	8				
PATIENT, 8	1201	5S-A5106-14	66	Υ	3				
PATIENT, 5	1592	5S-A5106-15	24	Υ	1				
PATIENT, 13	4668	5S-A5106-18	59	Υ	3				
PATIENT, 2	1691	5S-D5172-27	48	Υ	2				
ACTIVE	E DNR OR	DERS	ORDERING PROVIDER	TITLE	_				
PATIENT, 0	2999	3N-C3372-13	Doctor one	STAFF P	HYSICIAN				
PATIENT, 17	0990	4S-C4145-06	Doctor two	STAFF P	HYSICIAN				
PATIENT, 9	4818	1E-B1109-01	Doctor three	RESIDENT	PHYSICIAN				

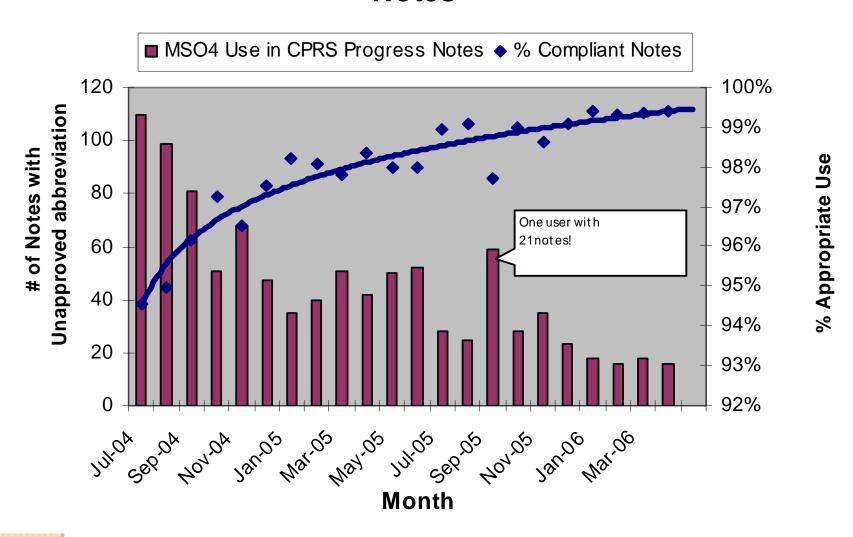
VASDHS: Reduction in Med. Errors

Impact of Systems Changes on Medication Errors



JCAHO Compliance

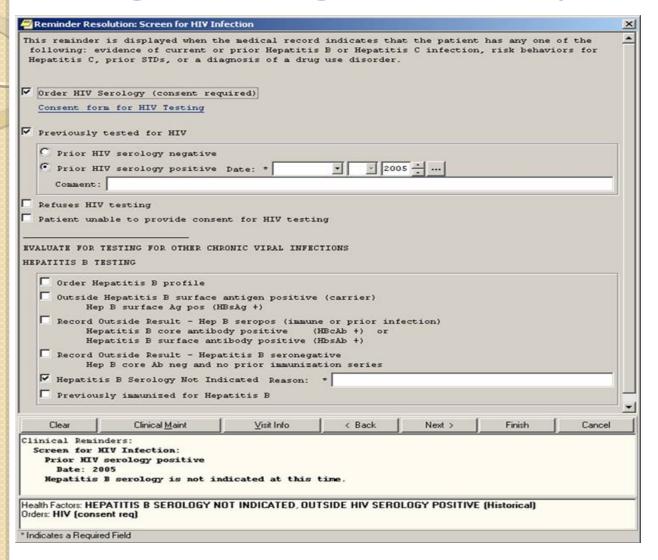
Use of Unapproved abbreviations in CPRS Notes



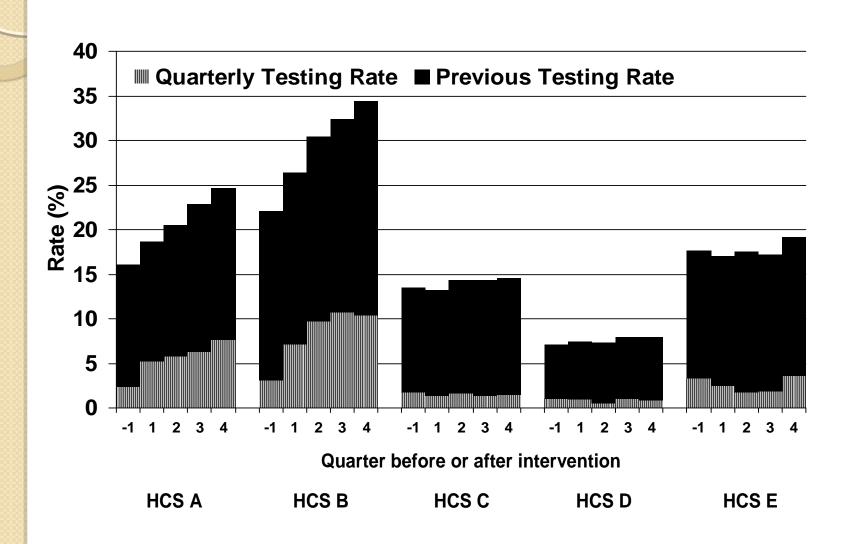
Point-of-Care Reminders to Influence MD Behaviors

- Prompt providers when important health measures are needed for patients
 - Reports available to verify diagnoses; verify appropriate treatment given; identify patients requiring intervention; validate effectiveness of care
 - Data can be aggregated at the facility or national level with the use of standard terminology, thus allowing preventive health measures to be aggregated and compared
- Prompts for care are linked to structured dataentry tools
- Data is recorded for aggregated (and individual) reporting

HIV Screening and Testing for At-Risk Populations



HIV Testing Rates





	Adjusted Testing rate (%) (95% CI)							
	Pre-intervention	Post-intervention						
Intervention facility A	4.8 (4.2, 5.4)	10.8 (9.8, 11.8)*						
Intervention facility B	5.5 (4.7, 6.6)	12.8 (11.5, 14.4)*						
Control facility C	4.4 (3.8, 5.0)	4.2 (3.5, 5.2)						
Control facility D	2.3 (1.8, 2.9)	2.1 (1.6, 2.7)						
Control facility E	4.6 (3.6, 5.7)	5.0 (4.2, 5.9)						

Point-of Care Prompting Must be Combined with Feedback

Reminders Due Report - Summary
Reminders due for All Locations for 2/1/2000 to 2/29/2000

Patients with

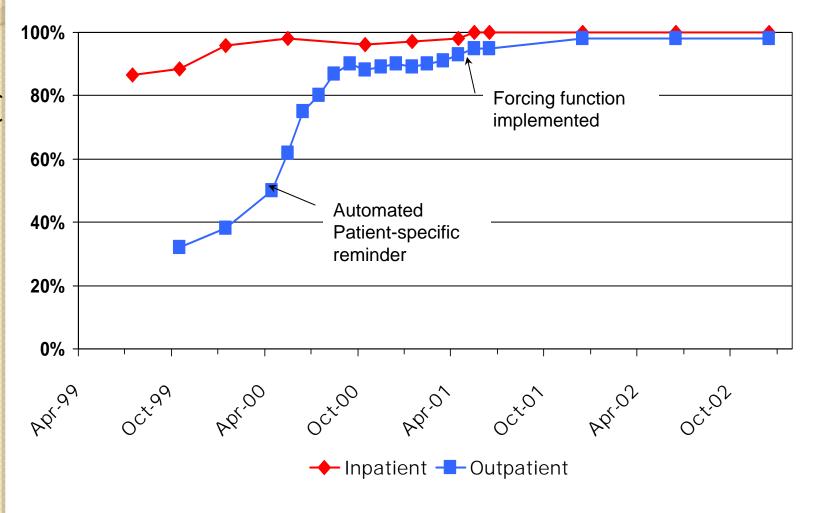
		Reminder Applicable	Reminder Due
1	INFLUENZA IMMUNIZATION-SD664	6523	2498
2	PNEUMOVAX-SD664	5286	4017
3	Diabetes-Yearly Hgb A1C	2220	379
4	PSA-SD664	6168	4067
5	MAMMOGRAM(AGE 50-70)-SD664	233	168
6	No Allergies Recorded	3478	3478
7	No Entries on Problem List Recorde	d 1890	1890

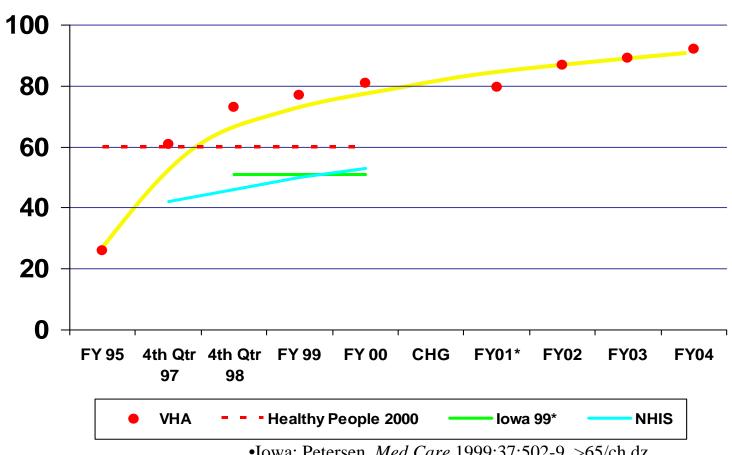
Report run on 10036 patients.

Reminder Reporting can be used for targeted provider-specific feedback

Clinical Reminders Co	mpleted			Period R	eviewed:	06/01/2002	
Provider Name: Marcus Welby							
Location/Team: BLUE						Legendt ■ % Accomplished	National
			Percent	Accomplis	shed	x Goal	Goal
Guideline	Applicable	Due	Facility Avg	Team Avg	Your Avg	0%	100%
ACE Inhibitoruse in CHF	8	3	77%	80%	62.5%		34%
Alcohol Screening	140	15	87%	84%	89.3%		75%
Annual Influenza Vaccination	115	26	78%	79%	77.4%		85%
Military Sexual Trauma	97	20	84%	82%	79.4%		
Cholesterol Screen (Male)	107	46	60%	60%	57.0%		65%
Colorectal Cancer Screening Needed	3	3	0%	0%	0.0%		78%
Diabetes with Hgb A lc>9	29	12	69%	74%	58.6%	······································	70%
Diabetes-Amual Eye Exam	29	8	92%	93%	72.4%		97%
Diabetes-Yearly Hgb Alc	9	9	22%	22%	0.0%		0004
Diabetic Pt. With Poor BP Control	0	0		İ	0.0%	not applicable	
TRM Intake Assessment	140	6	91%	90%	95.7%	[
Healthwise for Life Book	140	96	50%	54%	31.4%	··········	
Hepatitis C Risk Factor Screening	140	6	93%	92%	95.7%		
Igt. And Wt. Required for BMI calc.	24	23	3%	1%	4.2%	•	
HTN Assess for Elevated BP>140/90	7	7	1%	2%	0.0%		
HTN Assess for Elevated BP>160/100	49	48	4%	7%	2.0%	L	
HTN Lifestyle Education	6	3	67%	70%	50.0%	·····	
HD Beta-Blocker Use Post-MI	3	3	10%	16%	0.0%		00%







•Iowa: Petersen, *Med Care* 1999;37:502-9. >65/ch dz

•HHS: National Health Interview Survey, >64

Provider Profiling in Primary Care- VA San Diego Healthcare System Clinical Guidelines Performance

Nurse Practiti	ioner:		Period Revie	wed: <u>10/1/2006</u> to <u>l0/31/2</u>	:006
Clinic Name:	<u>LAJOLLA FIRMBI</u>	LUE/	Mail Code:	<u>111N</u>	
		Performance Measure	Above	Goal: Below Goa	al:
	<u>Reminder</u>	<u>Applicable</u>	Percent Satisfied	<u>Goal</u>	
*Allergy Ass	sessment	102	100%	100%	

<u>Reminder</u>	<u>Applicable</u>	Percent Satisfied	<u>Goal</u>
*Allergy Assessment	102	100%	100%
*Needs Vesting Exam	101	99%	100%
*No Primary Care Provider Assigned	102	99%	100%
Alcohol Use Screening	102	97%	90%
Cancer Screen - Cervical Cancer	0	N/A	85%
Cancer Screen - Colorectal Cancer	83	77%	72%
Cancer Screen - Mammogram	0	N/A	85%
Cancer Screen - Prostate CA Counseling	61	87%	80%
Diabetels-Annual Eyel Exam	32	94%	82%
Diabetels-Annual Foot Screen	32	81%	80%
Diabete s-BP <140/90	32	75%	75%
Diabete s-BP <160/100	32	100%	93%
Diabete s-HgbA1 C<11	32	97%	93%
Diabete's-Last HgbA1C<9	32	94%	85%
Diabete s-LDL<120	32	84%	79%
Diabetes-Yearly Hgb A1C	32	97%	96%
Hep C Testing for At-Risk Patients	25	96%	90%
Hepatitis C Risk Factor Screening	96	99%	98%
Hgt and Wt required for BMI calc.	102	98%	95%
Hyperlipidemia Screening (non THD)	64	98%	94%
Hypertension Control/Intervention	78	99%	93%
Hypertension-BP<140/90	81	65%	75%
Hypertension-BP<160/100	81	98%	93%
Hypertension-Lifestyle Education	52	98%	90%
IHD Aspirin Use Post-MI	8	63%	88%
IHD Beta-Blocker Use Post-MI	7	100%	92%
IHD Lipid Profile	31	100%	90%
IHD-ACE Inhibitor use in CHF	15	93%	90%
IHD-LDL<101	31	100%	65%
IHD-LDL<121	31	84%	83%
IHD-LDL>120-Active Management	5	20%	95%
Immunization-Annual Influenza Vaccination	97	63%	80%
Immunization-Pneumococcal vaccine	77	97%	90%
Immunization-Tetanus Immunization	102	98%	90%
Iraq&Afghan Post-Deployment Screen	4	100%	80%
MST Screening Report	102	97%	85%
Positive Depression Screen Followup	9	78%	85%
Primary Care Depression Screening	79	97%	90%
Tobacco Cessation Counseling	8	100%	89%

VA San Diego Healthcare System - Team Profiling in Primary Care Clinical Guidelines Performance FY09

Team La Jolla

*Target Performance Measures			w17	2 ::	pr-7	7	22.			-7	Meets Target	Below Target	
	EVOD	1st Otr FY09 2nd Otr FY09 3rd Qtr FY09						09					
Reminder	Target	"Oct08"	"Nov08"	"Dec08"	"Jan09"	"Feb09"	"Mar09"	"Apr09"	"May09"	"Jun09"	Year	-to-Date Overal %	
Alcohol Use Screen (AUDIT-C)	95%	95%	92%	93%	97%	98%	99%	98%	95%	99%		97%	
BMI Overweight Screening/Referral	65%			30%	0%	73%	84%	95%	76%	83%		76%	
Cancer Screen - Cervical Cancer	90%	94%	93%	92%	95%	97%	98%	96%	95%	97%		96%	
Cancer Screen - Colorectal Cancer	79%	81%	80%	80%	83%	82%	80%	80%	80%	82%		82%	
Cancer Screen - Mammogram	72%	76%	81%	68%	78%	92%	72%	77%	73%	76%		78%	
Depression Screening	90%	91%	88%	90%	92%	95%	95%	95%	92%	97%		94%	
Diabetes-Annual Eye Exam	88%	95%	89%	94%	95%	96%	97%	96%	95%	95%		96%	
Diabetes-Annual Foot Screen	87%	82%	82%	83%	85%	91%	87%	88%	85%	88%		88%	
Diabetes-BP< 140/90	79%	82%	82%	82%	80%	79%	81%	76%	80%	82%		79%	
Diabetes-BP<160/100	95%	98%	99%	99%	100%	99%	98%	97%	99%	98%		99%	
Diabetes-HgbA1C<11	93%	96%	91%	96%	94%	95%	94%	94%	95%	91%		95%	
Diabetes-Last HgbA1C<9	85%	92%	83%	90%	88%	88%	84%	86%	88%	81%		86%	
Diabetes-LDL<100	67%	74%	72%	71%	69%	75%	69%	73%	72%	67%	72%		
Diabetes-Yearly Hgb A1C	95%	96%	91%	96%	98%	98%	96%	98%	97%	96%	97%		
Hep C Testing for At-Risk Patients	90%	92%	96%	94%	97%	95%	96%	99%	95%	99%		95%	
Hepatitis C Risk Factor Screening	95%	99%	98%	99%	100%	100%	100%	100%	100%	100%	100%		
Hyperlipidemia Screening (non IHD)	96%	96%	93%	96%	98%	98%	97%	97%	97%	99%		97%	
Hypertension-BP<140/90	75%	73%	71%	75%	73%	72%	71%	72%	74%	77%		73%	
Hypertension-BP<160/100	95%	94%	94%	95%	95%	95%	93%	94%	94%	95%		94%	
IHD Aspirin Use Post-MI	92%	73%	84%	81%	90%	94%	91%	97%	87%	95%		89%	
IHD Beta-Blocker Use Post-MI	98%	93%	100%	97%	99%	100%	100%	97%	98%	100%		99%	
IHD-ACE Inhibitor use in CHF	95%	87%	91%	88%	94%	92%	91%	95%	91%	98%		94%	
IHD-LDL<101	66%	72%	79%	68%	65%	69%	70%	63%	68%	78%		71%	
IHD-LDL<161	95%	98%	98%	97%	95%	96%	96%	96%	96%	98%		97%	
Immunization-Influenza	83%	66%	87%	86%	95%	97%	97%	97%	91%	99%		93%	
mmunization-Pneumococcal	94%	96%	95%	96%	98%	98%	98%	98%	97%	97%		98%	
Immunization-Tetanus	94%	98%	96%	98%	99%	99%	99%	100%	99%	100%		99%	
Iraq&Afghan Post-Deployment Screen	95%	98%	80%	93%	96%	100%	95%	100%	94%	99%		96%	
MST Screening	85%	98%	97%	98%	99%	100%	99%	100%	99%	100%		99%	
Screen for PTSD	90%	98%	94%	97%	97%	98%	98%	98%	97%	100%		98%	
TBI Screening	90%	97%	100%	98%	98%	98%	97%	100%	98%	100%		99%	
Tobacco Counseling FY09	93%					l l	77%	87%	65%	90%		78%	
Overall % Satisfied:	90%	90%	92%	91%	93%	93%	93%	94%	94%	95%			

VA-HEDIS Quality Comparisons

CLINICAL PERFORMANCE INDICATOR	VA FY07 ⁽¹⁾	VA FY08 ⁽¹⁾	VA FY09	VA FY10	VASDHS FY10	VASDHS 2011	HEDIS Commercial 2008	HEDIS 90th Percentile
Breast cancer screening	86%	87%	87%	88%	91%	88%	70%	77%
Cervical cancer screening	91%	92%	92%	93%	95%	94%	80%	86%
Colorectal cancer screening	78%	79%	80%	80%	81%	74%	59%	67%
LDL Screening after AMI, PTCA, CABG	93%	94%	96%	96%	95%	100%	89%	92%
LDL Cholesterol < 100 after AMI, PTCA, CABG	62%	66%	67%	69%	76%	71%	60%	69%
Diabetes: HgbA1c done past year	97%	97%	98%	98%	98%	98%	89%	93%
Diabetes: DM control HbA1c ≤ 9.0%	84%	84%	84%	85%	78%	87%	72%	80%
Diabetes: Cholesterol (LDL-C) Screening	92%	95%	96%	97%	97%	99%	85%	88%
Diabetes: Cholesterol (LDL-C) controlled (<100)	64%	68%	69%	72%	71%	72%	46%	53%
Diabetes: Eye Exam	85%	86%	88%	91%	92%	85%	57%	70%
Diabetes: Renal Exam	91%	93%	95%	93%	91%	85%	82%	88%
Diabetes: BP < 140/90	77%	78%	80%	76%	84%	79%	66%	73%
Hypertension: BP < 140/90 most recent visit	76%	75%	77%	82%	75%	89%	63%	72%
Smoking Cessation Counseling (3)	83%	89%	96%	97%	97%	100%	77%	83%
Smoking : Medications offered ⁽³⁾	n/a	84%	90%	97%	95%	99%	54%	63%
Smoking: Referral/strategies (3)	n/a	92%	96%	97%	97%	100%	50%	58%
Immunizations: influenza,	72%	84%	83%	81%	78%	81%	50%	58%
Immunizations: pneumococcal,	90%	94%	94%	94%	95%	95%	n/a	n/a

Current targets

- Transformational Initiatives:
 - Patient-Aligned Care Teams (Medical Home)
 - Chronic Disease Management using Telehealth
 - Health Promotion and Disease Prevention as an integral part of primary (and other) care
 - Realigning Care to be Veteran-Centric
 - At the time of the patient's choosing
 - Open access to all clinic (currently 98% within 14d)
 - Home and on-line care

Improved Efficiency VA-wide: Enrollees, Patients & Resources/Patient: 1996-2004

